

Cascadia's Beyond Oil: Transforming Transportation 2008 Conference

Speaker Bios

Shai Agassi

Shai Agassi is the founder and CEO of Better Place, a company focused on the early 21st century's biggest challenge - a scaleable and sustainable personal transportation system. In this role, Agassi works directly with governments, finance, automobile manufacturers and technology companies to install, scale, and operate a regional and global infrastructure necessary for electronic vehicles.

With a personal passion in solving large-scale social and environmental issues, Agassi believes in utilizing technology and capital markets to address the challenges of sustainability and climate change. With Better Place, he will manage the operation of international electric vehicle fleets by investing in, installing and operating countrywide charging infrastructures for electric cars, as well as working with partners to make the cars available.

Since the company's launch, Israel has announced that it will be the first to implement the Better Place electric recharge grid operator model by 2011. Better Place and Renault-Nissan also announced a partnership that will enable electric vehicles to be mass produced for the Israeli market. The company has signed a letter of intent with DONG Energy aimed at reducing CO2 emissions from the Danish car fleet.

Agassi is an active member of the Forum of Young Global Leaders of the World Economic Forum where he focuses on climate change and transportation issues. He is also a member of the Copenhagen Climate Counsel and on the advisory board of the Corporate ECOForum. In addition, Agassi pens a blog titled "The Long Tailpipe," where he discusses enterprise software and alternative energy innovations.

Scott Belcher

Scott F. Belcher was appointed President & CEO of the Intelligent Transportation Society of America in September 2007 after a successful legal and nonprofit management career as Executive Vice President and General Counsel at the National Academy of Public Administration in Washington, DC.

Scott brings to ITS America more than 20 years of private and public sector experience in Washington, DC. As the Executive Vice President and General Counsel at the National Academy of Public Administration, Scott led the development and implementation of a strategic plan which led to a much needed financial and organizational turn around. Prior to that role, Scott was Managing Director for Environmental Affairs and Assistant

General Counsel at the Air Transport Association. In this capacity, he oversaw all precedential domestic and international environmental matters for the airlines of North America. He has also served as Vice President for Property Management at the National Multi-Housing Association.

Scott began his legal career at the law firm of Beveridge & Diamond, PC where he focused on environmental issues related to corporate and real estate matters. Subsequent to practicing law, he spent six years at the U.S. Environmental Protection Agency where he held a number of policy, budget and management-related positions.

Scott's vision for moving Intelligent Transportation Systems (ITS) to the next level includes raising awareness of the value of ITS among consumers, legislators, and the media and seeking increased federal funding of ITS initiatives. This vision will help guide our nation's transportation network to a level of enhanced safety, reduced traffic congestion, decreased fuel consumption, and a lowered economic burden on our society.

Scott will also strive to provide our members a voice "at the table" when public policy, regulations, standards and other matters are discussed relating to ITS. He believes the Society's role will help lead to more robust and effective mobility and safety solutions and that ITS America should assist its members in identifying opportunities and trends in transportation technology.

Scott serves on the Board of Directors of the World Congress on Intelligent Transport Systems.

Scott holds a Juris Doctor from the University of Virginia, a Master's in Public Policy from Georgetown University, and a Bachelor's of Arts from the University of Redlands.

Norm Dicks

Norm Dicks, a native of Bremerton, Washington, was first elected to Congress in November 1976. Educated in Bremerton-area elementary and secondary schools, Rep. Dicks was graduated from the University of Washington in 1963. He received his Juris Doctor degree from the University of Washington School of Law in 1968 and later that year joined the staff of Senator Warren G. Magnuson. He served as Legislative Assistant until 1973, when he became the Senator's Administrative Assistant. He resigned from that post in early 1976 to begin what was a successful campaign for Congress in Washington State's 6th Congressional District, and he has been re-elected in every election since that time.

In Congress

Having received a rare first-term appointment to the House Appropriations Committee, Rep. Dicks currently serves as the third-ranking member of that Committee. He is a

member of three key Appropriations Subcommittees – Defense, Interior and Environment, and Military Construction/Veterans Affairs, which are all related to the interests of Washington State. At the outset of the 110th Congress he was elected Chairman of the Interior Appropriations Subcommittee which places him in a leadership position on federal environmental and natural resource policies as well as Indian Affairs. He also serves as a member of the House Committee on Homeland Security, and on two of its Subcommittees: Intelligence, Information Sharing & Terrorism Risk Assessment and Emergency Communications, Preparedness, and Response

Career Highlights

Rep. Dicks has been an influential, moderate Member of Congress on defense and national security issues. During the 1980's he was involved in all of the major arms control debates in Congress, and was appointed to serve as an official observer to the US-Soviet arms reduction talks because of his expertise. His familiarity with highly classified defense programs led to his appointment in 1990 to the House Permanent Select Committee on Intelligence, on which he served for eight years. From 1995 through 1998, he served as the ranking Democratic Member of the House Intelligence Committee, and in 1998 was named the Ranking Democrat on a special Select Committee investigating technology transfer to China. Rep. Dicks was awarded the CIA Director's Medal, among other honors, upon completion of his service on the Intelligence Committee in late 1998.

The environment has always been a high priority for Rep. Dicks, who has served on the Interior Appropriations Subcommittee during his entire tenure in Congress. In 1984 he was responsible for a key addition – the Clearwater area– to the Washington Wilderness bill and he has consistently succeeded in funding other critical additions to National Parks and roadless areas in Washington State. In the late 1980s and early 1990s he was involved in the regional effort to develop a response to the listing of the Northern Spotted Owl, which resulted in reductions of timber harvesting on federal lands. During the Clinton-Gore Administration, he worked with all of the relevant federal agencies to assemble a program of federal assistance to affected forest workers and timber communities, which has totaled more than \$1.2 billion in the past six years and which continues today. He also worked with the Clinton-Gore Administration to bring federal assistance to the west coast states to address the listings of threatened salmon runs. Perhaps his biggest environmental achievement came in September, 2000, as Rep. Dicks wrote a landmark bill that created a new federal lands conservation trust. This bill doubled the nation's commitment to preserving threatened parklands and protecting wildlife over a six year period.

At home, he has been known as an aggressive champion of economic development funds for local communities, and he was successful in bringing Urban Development Action Grants and other federal programs to spur the revitalization of downtown Tacoma and to re-develop the waterfront areas of Bremerton. He launched the effort to restore Tacoma's Union Station by turning it into a federal courthouse, and was a major advocate for locating a branch campus of the University of Washington in downtown Tacoma. Rep. Dicks was also the instigator of a landmark land claims settlement, as he led the effort to

resolve land claims made by the Puyallup Tribe that were clouding titles to important port, industrial and residential property in Pierce County. After years of negotiations, the settlement agreement was reached and Rep. Dicks introduced the legislation which authorized and appropriated the federal share of the settlement. In Bremerton, he has worked with the Navy and the local community to build new housing and to create incentives for improving the existing housing stock. He co-chaired an effort to preserve and restore the Admiral Theatre, and is currently supporting the concept of a downtown/waterfront retail development that will boost the city's tax base and improve the quality of life for Navy personnel stationed at Bremerton. Rep. Dicks' amendment to a highway reauthorization bill created a separate federal program for ferry system funding, which has provided for the start of a new fast ferry run from Bremerton-to-Seattle.

Professional Associations

Rep. Dicks currently serves on the Congressional Advisory Council of the Henry M. Jackson Foundation and on the Board of Advisors of the National Bureau of Asian Research. He is a member of the Washington State Bar and District of Columbia Bar, and is a member of the Council on Foreign Relations. In Washington State, he serves as an honorary member of Rotary and Kiwanis clubs in his district, and as a member of the Puget Sound Naval Bases Association.

Personal

Born December 16, 1940, Rep. Dicks is married to the former Suzanne Callison. They have two children, David and Ryan.

Rob Elam

Rob co-founded Propel Fuels in 2004. Propel builds, owns and operates a growing network of clean fueling points. Propel's goal is to provide consumers with easy access to high quality clean fuels, and quantify the positive impact of their fuel choices. Propel connects Rob's professional and personal passions: Since his grandfather hooked him on fly fishing the rivers of the Sierra Nevada, Rob has been a passionate advocate for sustainability, high quality of life, and healthy communities. Rob's professional past is rooted in the intersection of technology and communications; he began his career with Imation (a 3M Company) before founding FORM Communications in 1999 and Propel in 2004. Born in Davis, California and raised in Minnesota, Rob combines the pragmatic fortitude of the Midwest with the innovative spirit of the West Coast. Rob has worked with Outward Bound USA, and as an instructor for the Wilderness Education Association, and as an adjunct professor for the State University of New York (SUNY). Rob holds a BA in Anthropology from Hamline University in St Paul, MN.

Slade Gorton

Slade Gorton's public service record spans nearly five decades, from the Washington statehouse to the office of Attorney General to the U.S. Senate.

His career as Washington State's Attorney General saw him argue fourteen cases before the U.S. Supreme Court, prompting Chief Justice Warren Burger to say, "[Slade Gorton] makes the best arguments before the Supreme Court of any Attorney General in America." During Gorton's three terms in the U.S. Senate, he was Chairman of the Interior Appropriation Subcommittee (1995-2001), the Commerce Subcommittee on Consumer Affairs (1995-99), and Aviation (1999-2000). He was a member of the Republican leadership as counsel to the Majority Leader, and he also sat on powerful committees such as: Appropriations, Budget, Commerce, Science and Transportation, and Energy and National Resources.

Gorton served on the National Commission on Federal Election Reform and was appointed to serve as a Commissioner on the National Commission on Terrorist Attacks Upon the United States. He was also appointed to serve on British Petroleum Refineries Independent Safety Review Panel and the National War Powers Commission.

In 2001, Gorton joined Preston Gates & Ellis LLP as of counsel. He served on the National Commission on Federal Election Reform in 2001 and in 2002 was appointed to serve as a Commissioner on the National Commission on Terrorist Attacks Upon the United States. In November, 2005 Slade was appointed to serve on British Petroleum Refineries Independent Safety Review Panel. February, 2007, Slade was appointed to serve on the National War Powers Commission.

Chris Gregoire

As Washington's 22nd governor, Chris Gregoire has delivered real results to the people of Washington. Combining effective leadership with a tireless work ethic, she has shown time and again that she has the courage and independence to stand up and fight for individuals and families. Under her leadership, we are building a better future for Washington families.

Facing a \$2.2 billion budget shortfall when she took office, Governor Gregoire balanced the state's budget as she expanded health care coverage to more than 73,000 low-income children, led an effort to make government more efficient and accountable, and introduced a plan to help struggling students graduate from high school. She championed the establishment of a rainy day fund to build a reserve for economic hard times. The

proposal went before the voters in November 2007. Thanks to its passage and her prudently crafted budgets, Washington today has a healthy budget reserve.

She has continued to target investments in education, expand health care coverage to those most in need and worked to create family-wage jobs. Governor Gregoire introduced and won approval in 2005 for a landmark transportation package to create jobs and address critical challenges with our roads and bridges. She established a dedicated fund to reduce class sizes, helped increase enrollments at our colleges and universities, and protected vital social services for the state's most vulnerable individuals and families.

Governor Gregoire's hands-on approach has led to an unprecedented agreement among the insurance industry, medical profession and others to break the impasse on medical malpractice. She also helped broker an agreement among multiple parties to create water storage management programs for the Columbia River, ending a 25-year stalemate that benefits farmers, industrial users and local communities.

Governor Gregoire has not stopped working to make Washington even better. Building on her successes, she has made it clear there is still work to do. She continues to work to make government more efficient; lead the way to reduce health care costs and ensure that all Washington children have health insurance by 2010; and create a seamless, world-class education system from pre-school through graduate school.

Governor Gregoire's hard work in Olympia is an extension of her lifetime of service to the people of Washington.

Prior to serving as governor, Governor Gregoire served three terms as Attorney General — the first woman to be elected to the position in Washington. She worked tirelessly on children's issues and led a statewide program that resulted in a comprehensive reform of the state's juvenile system. She worked to pass a tough new ethics law for state government and to find alternatives to litigation in resolving legal disputes. And, after the landmark tobacco settlements, Gregoire was named the most influential attorney general in the country by the Campaign for Tobacco-free Kids.

As Attorney General, Gregoire also led the effort to protect privacy and combat identity theft. She led a legislative effort to strengthen identity theft victims' rights — a law that now helps prosecute identity thieves and makes it easier for victims to restore their good

names.

In the wake of the Enron scandal, Gregoire led the effort to recoup \$97.5 million lost by Washingtonians in Enron bonds. Gregoire investigated Enron and other companies engaged in illegal business practices in the Western power market. And she investigated and sued drug companies for violating antitrust laws by illegally manipulating the price and availability of prescription drugs.

While director of the Washington Department of Ecology, Gregoire negotiated the safe cleanup and permanent storage of radioactive waste at the Hanford Nuclear Reservation. The site is heralded as the largest environmental cleanup project in the world.

Chris O'Grady was raised in Auburn, Washington, by her mother, who worked as a cook to support the family. She rode horses, picked blueberries and learned the value of hard work and a good education. After graduating from Auburn High School, Chris entered the University of Washington. She graduated with a teaching certificate and Bachelor of Arts degree in speech and sociology. She met her husband, Mike, in September 1971 when they both worked for the Washington Department of Social and Health Services. Chris received her law degree in 1977 from Gonzaga University.

Chris and Mike have two daughters, Courtney and Michelle. Courtney is an attorney and Michelle just graduated from college with a major in environmental science.

Paula Hammond

Paula J. Hammond reports to Governor Christine Gregoire and she manages the Washington State Department of Transportation, an agency of 7,200 employees that operates, maintains and builds the state highways and also runs the Washington State Ferry system, the nation's largest. The leadership focus at WSDOT is on public accountability, project delivery, open communications with the public, and the quest for efficiency in the use of transportation facilities and in the agency's own business practices.

Paula graduated from Oregon State University with a BS in Civil Engineering and is a Professional Engineer. In her 29 years with WSDOT, she has worked in all areas of the department's capital delivery, operations and policy programs.

Prior to taking this position, Paula served as Chief of Staff for the Department of Transportation since April 2001. She served as adjunct to the Secretary; providing day-to-day leadership and oversight of the agency's administration.

Boards and Associations:

- Transportation Improvement Board
- American Public Works Association
- National Research Council, Transportation Research Board's Committee on Citizen Involvement in Transportation
- Women's Transportation Seminar
- Soroptimist International of Olympia, Past President
- Pacific Education Institute
- Inducted into OSU Engineering Academy of Distinguished Engineers

Paula's husband Alan is a Professional Land Surveyor. They have three children, Greg, Rachel, and Kerry.

Ron Johnston-Rodriguez

Ron Johnston-Rodriguez manages the Port of Chelan County's Economic Development department and is the founder and Director of the Port-led Advanced Vehicle Innovations (AVI) Consortium and PluginCenter. With twenty years of experience as an economic development executive and consultant, he has planned and implemented award-winning programs; facilitated nationally recognized public-private partnerships; and organized numerous special events, seminars, and industry conferences. A business owner, published author, instructor, and frequent lecturer, he has also created and managed marketing programs, economic impact analyses, feasibility studies and business plans.

In 2005 he organized the AVI consortium to provide information, demonstrations, and leadership for electrifying transportation and associated "green job" creation in North Central Washington and the State. The consortium received widespread media exposure for organizing the first conference on plug-in hybrids in Washington; converting a Prius hybrid into a plug-in in 2006; helping the Lake Chelan school district purchase a bio-diesel / plug-in hybrid electric school bus; converting a gasoline-fueled tractor to an all-electric cultivator; and providing a web-based clearinghouse for vehicle electrification in Washington at www.plugincenter.com.

In 2008, AVI hosted its fourth *PowerUp! Electrifying Transportation* conference, and launched a state-wide Pilot Project that will include fourteen plug-in hybrid vehicles. This research and demonstration effort includes utilities; municipalities; for-profit companies; community colleges; industry associations; universities; Idaho National Laboratory; and the Washington Department of Community, Trade, and Economic Development. In 2009, AVI plans to expand its PluginCenter activities in the Wenatchee area to include: transference of electric vehicle technology to agricultural

applications; demonstration of prototype plug-in trucks, vans, SUVs, and turf equipment; public charging station installations; curriculum development for consumers and technicians; and incubation of businesses in the value-chain of plug-in vehicle and component research, development, and production.

Felix Kramer

Felix Kramer is an entrepreneur and lifelong environmentalist. Concentrating on innovative ideas, events and businesses in energy and technology, he builds ambitious and "first-ever" projects and companies. In the past five years, he has led the first "by popular demand" campaign for a high-ticket consumer product that's expected to result in mass production. This could become a model for innovation in a world that needs to move beyond fossil fuels.

In 2002, working with entrepreneurs, environmentalists, engineers, and drivers, Kramer founded the non-profit California Cars Initiative (CalCars.org) to put plug-in hybrid vehicles on the map through technology demonstrations, advocacy and buyer demand. CalCars.org was first to convert the popular Toyota Prius into a prototype grid-connected "PHEV." In April 2006 he became the world's first non-technical consumer owner of a PHEV. Now PHEVs are broadly supported by bipartisan public officials, corporations, government, media and citizens' groups. Automakers say they're a good idea but suggest no mass production before 2010-2012. "Successful commercialization ASAP" is CalCars' goal, starting with "good enough" Version 1.0 PHEVs in 2008-2009. Soon CalCars 2.0 will expand, launching multiple projects to electrify transportation.

Kramer says, "I envision millions of plug-in cars, charged off-peak, providing distributed storage for a power grid fueled by increasingly renewable sources. Local travel will be electric, and low-carbon biofuels or larger batteries will provide range extension. This is a great way to significantly reduce both greenhouse gases and oil imports."

As an environmentalist, in the '70s, Kramer was a legislative aide for a member of Congress, ran a nonprofit energy conservation and alternate energy conservation services company, created a trade association for conservation businesses, and directed a three-day citywide solar energy event in NYC.

In technology, Kramer has been an entrepreneur in startups. He became a computer consultant in '83, an early desktop publisher in '85, and in '90, co-authored "Desktop Publishing Success," (Dow Jones-Irwin, seven printings), the first book on the business of electronic publishing. He became involved with Internet ventures in '94, as one of the first online marketers. In '97, after selling his DTP business, Kramer founded eConstructors.com, the marketplace for web development services, raised \$1M from angel investors, assembled an international staff and built the world's largest searchable directory of web builders. He sold that company in '01.

A graduate of Cornell University, Kramer lives with his wife and son in Silicon Valley.

Ed Stern

A graduate of the University of California at Berkeley, 1977, Ed Stern went on to both teaching and city government work in Montana, where he rose to Assistant to the Mayor of Livingston. Here both the first municipal wind farm in the U.S. was developed in 1981, and the first multiple-resource historic districts nomination to the National Trust for Historic Preservation, both of which he oversaw, resulting in two national awards in Washington D.C., from both the Trust and from the American Public Power Association. Mr. Stern went into the private sector in the mid-80's, pioneering the development in the West Sound region of Washington state the first offices for Edward D. Jones & Co, and later the same for Piper Jaffray, both respected Wall Street firms.

First elected to public office in 1997, Mr. Stern is serving in his third consecutive term on the City of Poulsbo Council, in addition to which he serves on both the Kitsap Regional Coordinating Council board, as well as with the Puget Sound Regional Council.

Elected to the governing board of the Association of Washington Cities in June this year, he was just appointed to both the Legislature's 'High Speed Internet Strategy Working Group' as well as the Washington Association of Telecommunications Officers and Advisors, in which capacity as Policy Advisor to the state's first Telework Pilot Project, he can help oversee the implementation of telecommuting standards and policies for economic development, transportation alternative and environmental mitigation purposes.

Jon Wellinghoff

Commissioner Jon Wellinghoff is a member of the Federal Energy Regulatory Commission (FERC), the agency that oversees wholesale electric transactions and interstate electric transmission and gas transportation in the United States. He was sworn in by Senate Majority Leader Harry Reid in 2006 and recently re-appointed to a second term.

Commissioner Wellinghoff is an energy law specialist with more than 30 years experience in the field. Before joining FERC, he was in private practice and focused exclusively on client matters related to renewable energy, energy efficiency and distributed generation. While in the private sector, Commissioner Wellinghoff represented an array of clients from federal agencies, renewable developers, and large consumers of power to energy efficient product manufacturers and clean energy advocacy organizations.

While in private practice, Commissioner Wellinghoff was the primary author of the Nevada Renewable Portfolio Standard (RPS) Act. The Nevada RPS is one of the two states to receive an "A" rating by the Union of Concerned Scientists. In addition, he

worked with clients to develop renewable portfolio standards in six other states. The commissioner is considered an expert on the state renewable portfolio process and has lectured extensively on the subject in numerous forums including the Vermont Law School.

His experience also includes two terms as the State of Nevada's first Consumer Advocate for Customers of Public Utilities. While serving in that role, Commissioner Wellinghoff represented Nevada's utility consumers before the Public Utilities Commission of Nevada, the FERC, and in appeals before the Nevada Supreme Court. While Consumer Advocate, he authored the first comprehensive state utility integrated planning statute. That statute has become a model for utility integrated planning processes across the country.

Commissioner Wellinghoff's priorities at FERC include opening wholesale electric markets to renewable resources, providing a platform for participation of demand response and other distributed resources in wholesale electric markets including energy efficiency and plug-in hybrid electric vehicles (PHEVs), and promoting greater efficiency in our nation's energy infrastructure through the institution of advanced technologies and system integration. He was instrumental in creating FERC's Energy Innovations Sector (EIS), which is responsible for investigating and promoting new efficient technologies and practices in the energy sectors under FERC's jurisdiction. Commissioner Wellinghoff is co-chair of the Demand Response Collaborative launched jointly by FERC and the National Association of Regulatory Utility Commissioners (NARUC) and is a member of NARUC's Committee on Energy Resources and the Environment. He is a member of the Advisory Committee of the Institute for Electric Efficiency and served as an advisor to the Defense Science Board's Energy Policy Task Force. Commissioner Wellinghoff also advises the Energy Foundation and the NRDC on China-U.S. energy policy matters. He recently returned from China where he headed a delegation of U.S. energy regulators.

Education:

Antioch School of Law, Washington, D.C., JD, 1975

Howard University, Washington, D.C., M.A.T., Mathematics, 1972

University of Nevada, Reno, Nevada, BS, Mathematics, 197

R. James Woolsey

R. James Woolsey is a Venture Partner with VantagePoint Venture Partners of San Bruno, California.

Mr. Woolsey also currently: chairs the Strategic Advisory Group of the Washington, D.C. private equity fund, Paladin Capital Group; is a Senior Executive Advisor to the consulting firm Booz Allen Hamilton; and is Of Counsel to the Washington, D.C. office

of the Boston-based law firm, Goodwin Procter. In the above capacities he specializes in a range of alternative energy and security issues.

Mr. Woolsey previously served in the U.S. Government on five different occasions, where he held Presidential appointments in two Republican and two Democratic administrations, most recently (1993-95) as Director of Central Intelligence. From July 2002 to March 2008 Mr. Woolsey was a Vice President and officer of Booz Allen Hamilton. He was also previously a partner at the law firm of Shea & Gardner in Washington, DC, now Goodwin Procter, where he practiced for 22 years in the fields of civil litigation, arbitration, and mediation.

During his 12 years of government service, in addition to heading the CIA and the Intelligence Community, Mr. Woolsey was: Ambassador to the Negotiation on Conventional Armed Forces in Europe (CFE), Vienna, 1989–1991; Under Secretary of the Navy, 1977–1979; and General Counsel to the U.S. Senate Committee on Armed Services, 1970–1973. He was also appointed by the President to serve on a part-time basis in Geneva, Switzerland, 1983–1986, as Delegate at Large to the U.S.–Soviet Strategic Arms Reduction Talks (START) and Nuclear and Space Arms Talks (NST). As an officer in the U.S. Army, he was an adviser on the U.S. Delegation to the Strategic Arms Limitation Talks (SALT I), Helsinki and Vienna, 1969–1970.

Mr. Woolsey serves on a range of government, corporate, and non-profit advisory boards and chairs several, including that of the Washington firm, ExecutiveAction LLC. He serves on the National Commission on Energy Policy. He is currently Co-Chairman (with former Secretary of State George Shultz) of the Committee on the Present Danger. He is Chairman of the Advisory Boards of the Clean Fuels Foundation and the New Uses Council, and a Trustee of the Center for Strategic & International Studies and the Center for Strategic & Budgetary Assessments. Previously he was Chairman of the Executive Committee of the Board of Regents of The Smithsonian Institution, and a trustee of Stanford University. He has also been a member of The National Commission on Terrorism, 1999–2000; The Commission to Assess the Ballistic Missile Threat to the U.S. (Rumsfeld Commission), 1998; The President's Commission on Federal Ethics Law Reform, 1989; The President's Blue Ribbon Commission on Defense Management (Packard Commission), 1985–1986; and The President's Commission on Strategic Forces (Scowcroft Commission), 1983.

Mr. Woolsey has served in the past as a member of boards of directors of a number of publicly and privately held companies, generally in fields related to technology and security, including Martin Marietta; British Aerospace, Inc.; Fairchild Industries; and Yurie Systems, Inc.

Mr. Woolsey was born in Tulsa, Oklahoma, and attended Tulsa public schools, graduating from Tulsa Central High School. He received his B.A. degree from Stanford University (1963, With Great Distinction, Phi Beta Kappa), an M.A. from Oxford University (Rhodes Scholar 1963–1965), and an LL.B from Yale Law School (1968, Managing Editor of the Yale Law Journal).

Mr. Woolsey is a frequent contributor of articles to major publications, and from time to time gives public speeches and media interviews on the subjects of foreign affairs, defense, energy, and intelligence. He is married to Suzanne Haley Woolsey and they have three sons, Robert, Daniel, and Benjamin.

*****All biographical information provided and written by the speakers.**